



- COMPANY OVERVIEW
- OPERATIONAL REVIEW 2024
- FINANCIAL REVIEW 2024
- BUSINESS STRATEGY
- CORPORATE GOVERNANCE





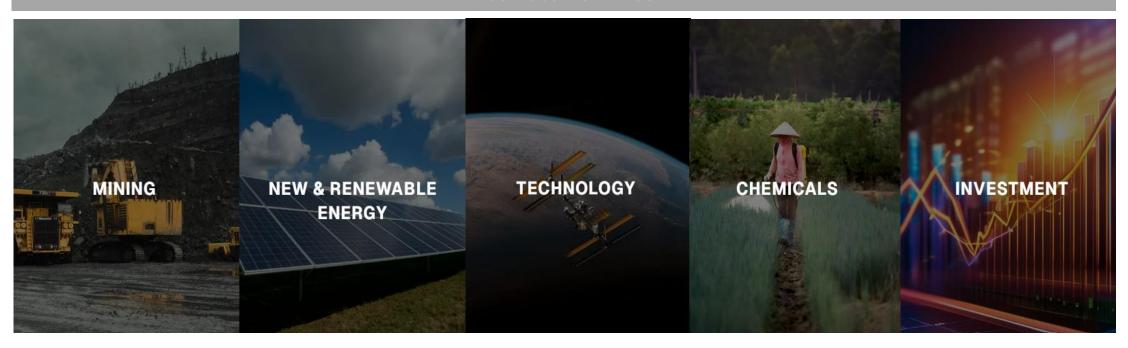
- COMPANY OVERVIEW
- OPERATIONAL REVIEW 2024
- FINANCIAL REVIEW 2024
- BUSINESS STRATEGY
- O CORPORATE GOVERNANCE

Company Overview



Business Activities and Products/Services

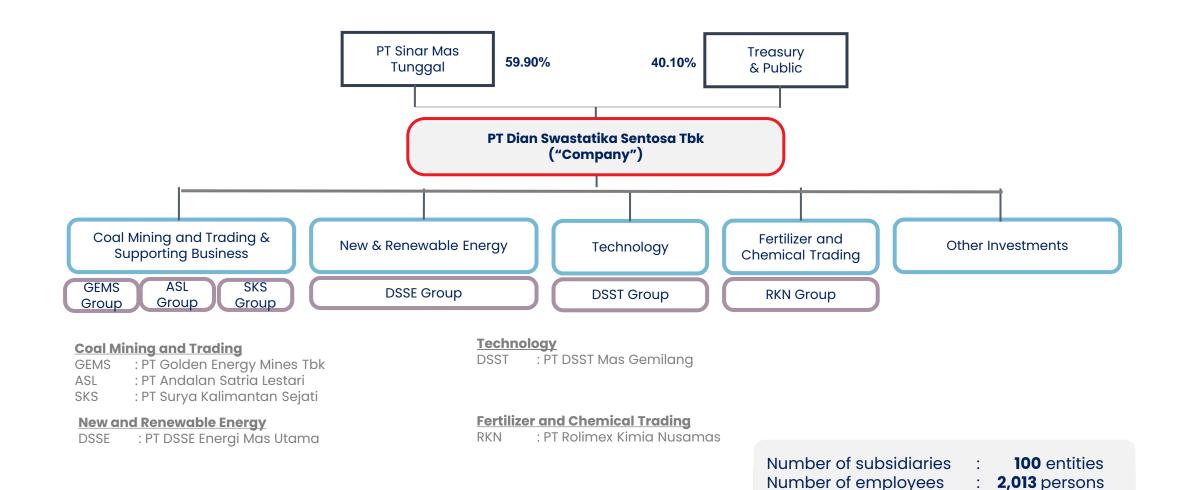
Business Activities



Product/Service				
Coal	Power	Internet Services Pay TV Data Center Services Other Technology Investments	Fertilizer Chemical	



Corporate Structure (as of December 31, 2024)





COMPANY OVERVIEW

OPERATIONAL REVIEW 2024

FINANCIAL REVIEW 2024

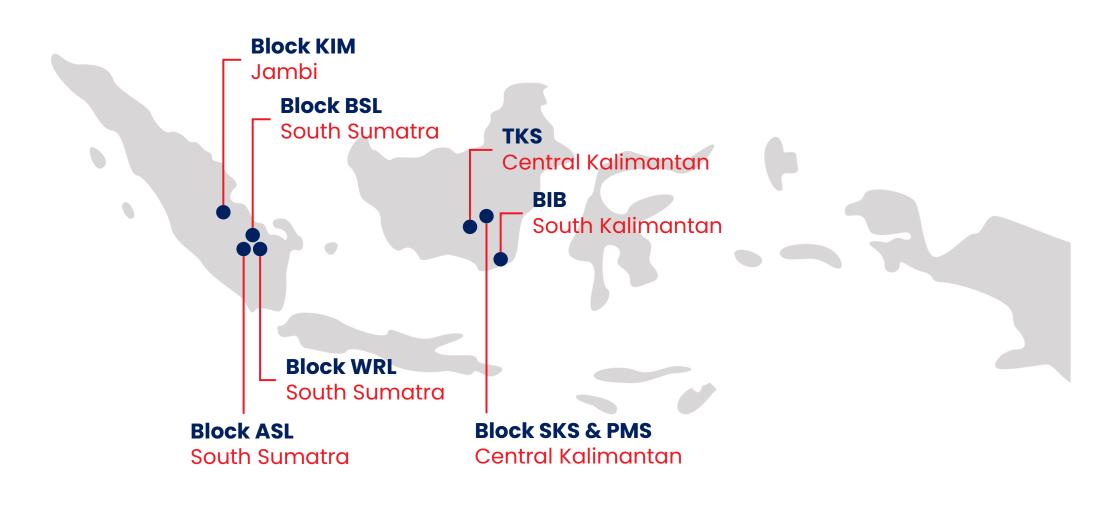
BUSINESS STRATEGY

O CORPORATE GOVERNANCE



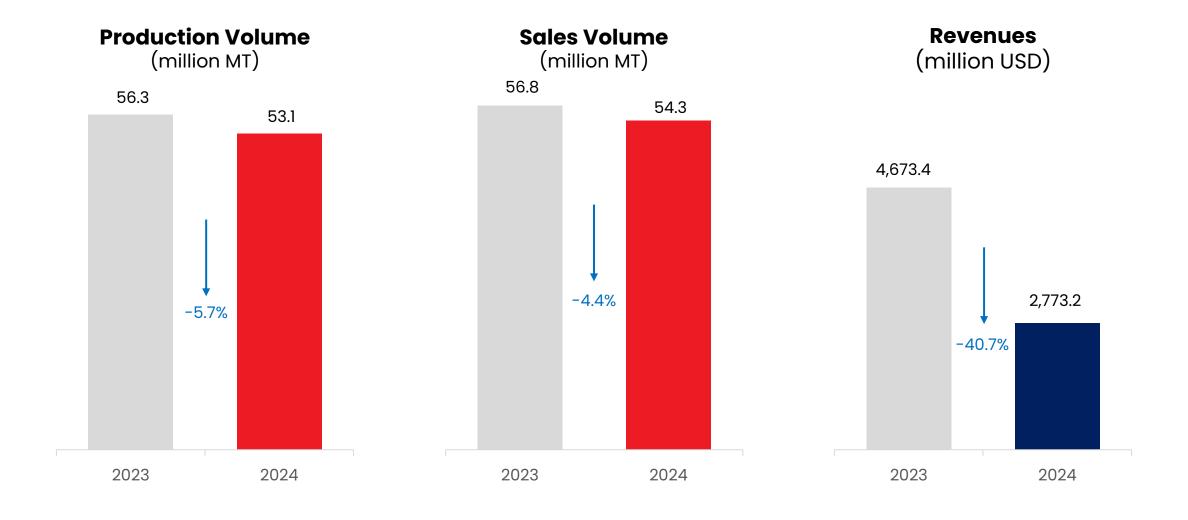
Main Site Locations





Operational Performance





New & Renewable Energy



Energy and New & Renewable Energy



Solar PV Developer & Manufacture

	SolarPVDeveloper		
Company Name	PT Daya Mas Agra Sejahtera ("DMAS")		
Company Description	The Company, through DMAS, established a solar panel development business under the Dian Solar brand.		
SolarPVManufacture			
Company Name	PT Daya Sukses Makmur Selaras ("DSMS")		
Company Description	The Company, through DSMS, established a joint venture with Trina Solar & PLN IP Renewable to produce 1 GW solar panel cells and modules in Special Economic Zone Kendal, Indonesia.		

Development Progress

Solar PV Developer (Sentul)

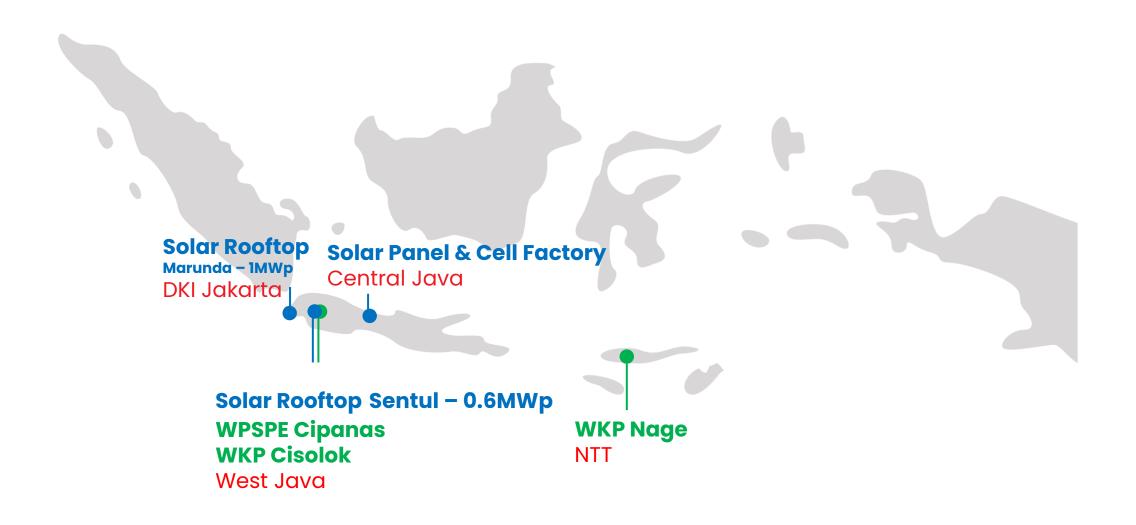


Solar PV Manufacture (Kendal)



Locations of Solar Energy Project & Geothermal Projects

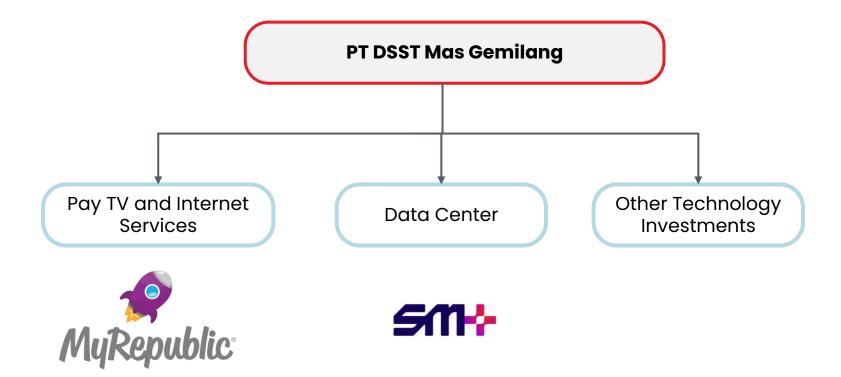






Technology





MyRepublic's Service Areas





Services are available in 144 cities and districts on the islands of Sumatra, Java, Kalimantan, Sulawesi, Bali and NTT





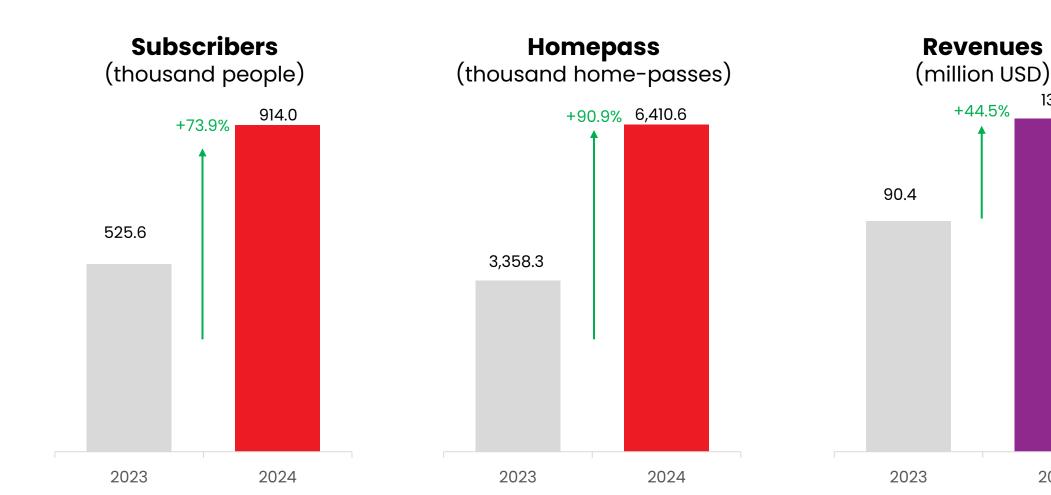






130.6

2024



Technology **SM**





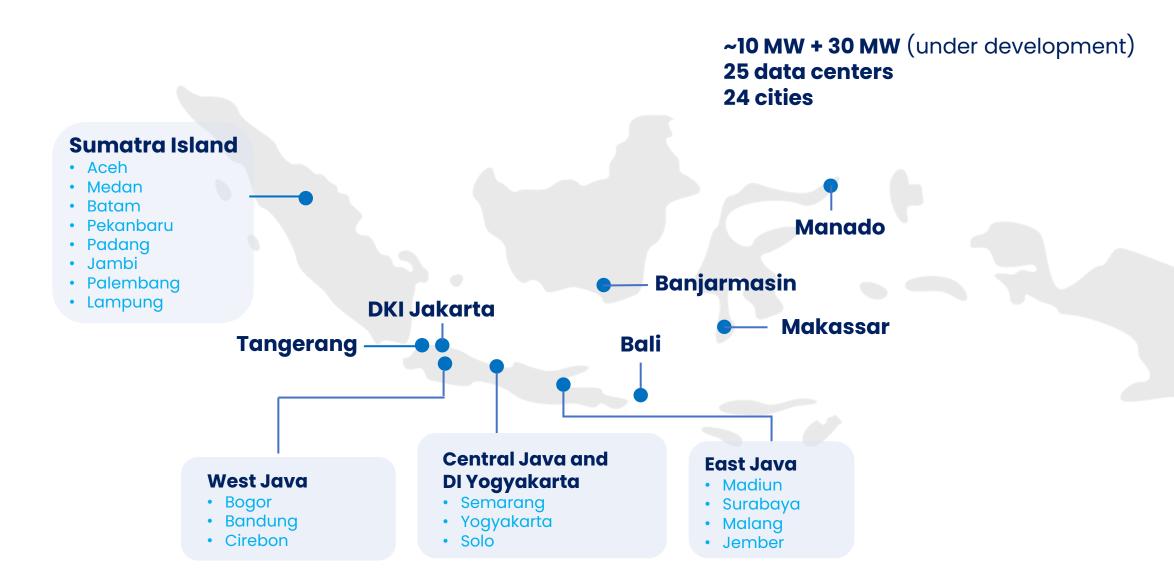
PTSMPlusDigitalInvestama ("SMPlus")

SMPlus is a data center company that owns and manages 25 data centers in 24 cities across Indonesia. It has a total combined IT load capacity of up to 40 MW for the operating capacity and is still in the development stage.

SMPlus has also established a joint venture company with LG CNS Co., Ltd that focuses on technology solutions, including data center and cloud computing businesses. This aims to expand the presence of other IT services in Indonesia, including services for the smart city and financial sectors.

Locations of Data Center 5114







Fertilizer and Chemical Trading



Office and Branch Locations as well as Sales Segmentation



PT Rolimex Kimia Nusamas – subsidiary

Products are imported to meet domestic market demand.

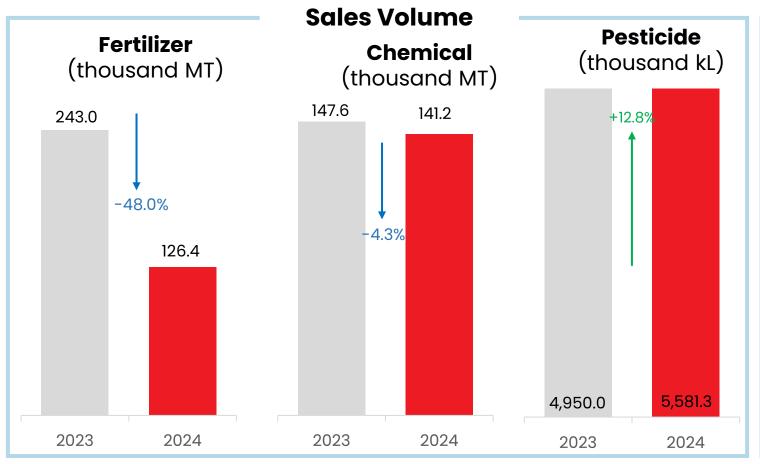
Market Share:

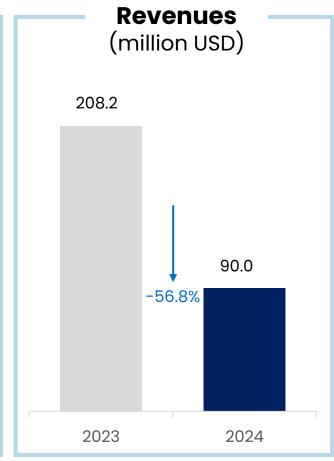
- Fertilizer : 4.6% of Indonesia's total imported fertilizer
- Pesticide: 6.3% of Indonesia's total imported pesticide



Operational Performance





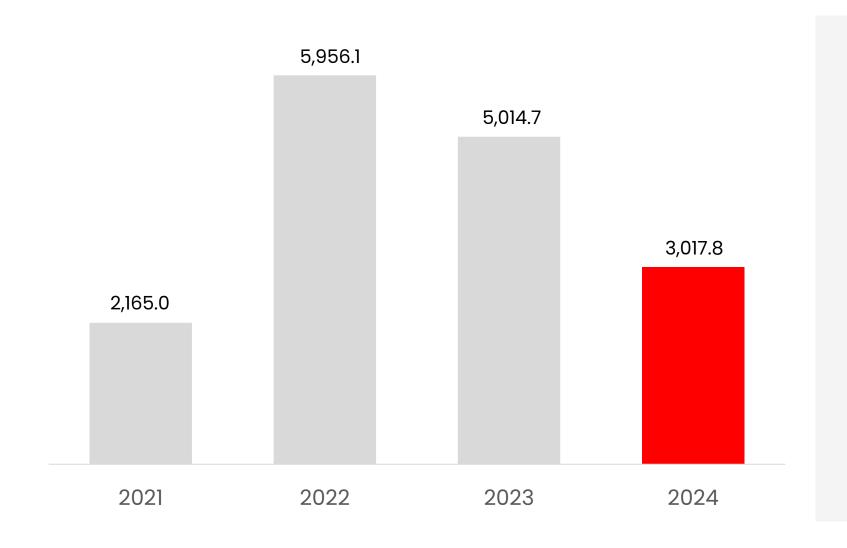




- COMPANY OVERVIEW
- OPERATIONAL REVIEW 2024
- FINANCIAL REVIEW 2024
- BUSINESS STRATEGY
- CORPORATE GOVERNANCE



Consolidated Revenues (million USD)



The Company recorded a 39.8% y-o-y decline in revenue for financial year 2024, primarily due to the transfer of all the Company's shares in GEAR in August 2023, resulting in GEAR no longer being consolidated into the Company's consolidated financial statements and a decrease in revenue from the coal business due to a decline in the average selling price of coal

Financial Highlight



	2023 (million USD)	2024 (million USD)	Changes
Gross Profit	2,072.3	1,228.4	-40.7%
Operating Profit	1,254.8	650.7	-48.1%
Profit Before Tax	1,181.1	710.2	-39.9%
Profit for the Period	865.3	542.8	-37.3%

	2023 (million USD)	2024 (million USD)	Changes
Current Assets	1,425.8	1,998.3	40.2%
Noncurrent Assets	1,637.5	1,696.7	3.6%
Total Assets	3,063.3	3,695.0	20.6%
Current Liabilities	825.7	857.4	3.8%
Noncurrent Liabilities	516.8	894.1	73.0%
Total Liabilities	1,342.5	1,751.5	30.5%
Total Equity	1,720.8	1,943.5	12.9%

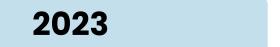


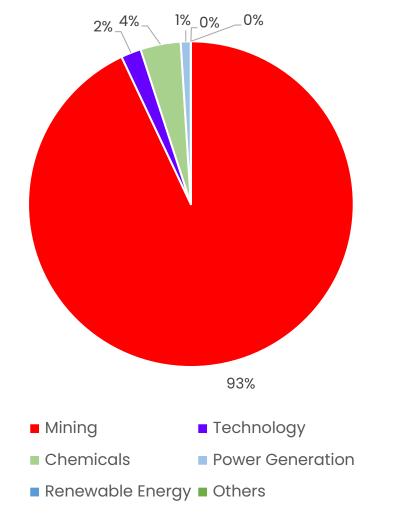
Financial Ratios

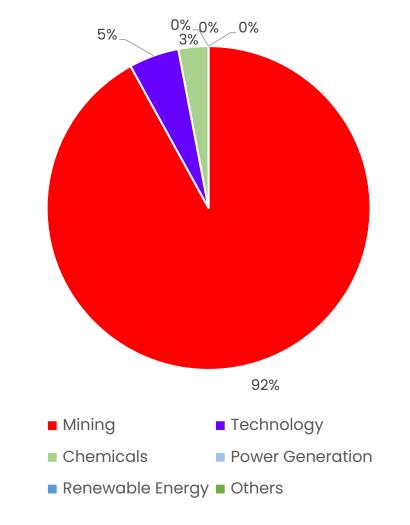
	2023	2024
Current Ratio	172.7%	233.1%
Liabilities to Equity Ratio	78.0%	90.1%
Liabilities to Assets Ratio	43.8%	47.4%
Return on Assets	28.2%	14.7%
Return on Equity	50.3%	27.9%
Gross Profit Margin	41.3%	40.7%













Current Year Performance Target

In facing challenges, the Company will continue to maintain business performance across all lines of the company's business, including mining, technology, chemicals, as well as new and renewable energy. The Company will continue to develop its new and renewable energy business and technology business.

This year, the Company has set performance targets oriented towards sustainable growth, increased efficiency, strengthened competitiveness, and innovation. With a focused strategy, the Company is committed to providing added value to stakeholders. From the financial aspect, the Company targets performance growth through increased revenue and cost efficiency. From the operational aspect, the Company continues to drive productivity and innovation to ensure quality and business sustainability. The Company believes that with strong cooperation, adaptation to change, and the implementation of corporate governance, the Company can achieve the set targets and provide positive contributions to stakeholders.



- COMPANY OVERVIEW
- OPERATIONAL REVIEW 2024
- FINANCIAL REVIEW 2024
- BUSINESS STRATEGY
- CORPORATE GOVERNANCE

Business Strategy











Mining

- Increasing coal production by utilising technology through automation and digitalisation to help production efficiency
- Implementing cost control and efficiency

New & Renewable Energy

 Developing new and renewable energy businesses, including geothermal and solar power

Technology

- Strengthening technology infrastructure
- Developing FTTH networks
- Engaging in strategic cooperation and investment in the technology sector

Chemical

 Diversifying fertilizer and chemical products as well as expanding the marketing network



- COMPANY OVERVIEW
- OPERATIONAL REVIEW 2024
- FINANCIAL REVIEW 2024
- BUSINESS STRATEGY
- O CORPORATE GOVERNANCE



Meetings in 2024

In 2024, the Company had conducted the following meetings:



The Company has reported its financial and non-financial information transparently through the Company's website www.dssa.co.id and IDX's website www.idx.co.id

Corporate Actions in 2024



Transfer of Shares Resulting from Shares' Buyback

Disclosure regarding Plan on Transfer of Shares : July 25, 2024

Realization of the number of shares transferred : 24,815,000 shares from the total of 60,000,000 shares

Period of Transfer of Shares : Since August 8, 2024 until completion

The Company has submitted a report on the progress of the transfer of the shares' buyback, for the period ended on December 31, 2024, to OJK, IDX, and the public through its letter No. 005/CSDSS-01/2025 on January 10, 2025.

Stock Split

EGMS regarding Stock Split : June 25, 2024

Ratio of Stock Split : 1:10

Number of Shares before Stock Split : 770,552,320 shares

Number of Shares after Stock Split : 7,705,523,200 shares

Nominal Value of Shares before Stock Split : Rp250/share

Nominal Value of Shares after Stock Split : Rp25/share

Effective Date of Stock Split : July 18, 2024

Corporate Actions in 2024



Issuance of Bonds and Sukuk Mudharabah as of December 31, 2024

Shelf Registration Public Offering I*)			(in million Rupiah)		
			Proceed Funds **)	Realization of the Appropriation of Funds	Remaining Funds
Phase I Year 2024	Bonds	Rating _{id} AA from Pefindo	343,250	343,250	-
	Sukuk Mudharabah	Rating _{id} AA _(sy) from Pefindo	147,150	147,150	-
Phase II Year 2024	Bonds	Rating _{id} AA from Pefindo	1,044,348	250,000	794,348
	Sukuk Mudharabah	Rating _{id} AA _(sy) from Pefindo	443,824	46,470	397,355
Phase III Year 2024	Bonds	Rating _{id} AA from Pefindo	2,522,094	580,451	1,941,642
	Sukuk Mudharabah	Rating _{id} AA _(sy) from Pefindo	952,011	162,794	789,217
Total			5,452,677	1,530,113	3,922,562

^{*)} Plafond Rp7trillion

^{**)} does not include the issuance fee

